# Condensed Consolidated Income Statements Quarterly report on unaudited consolidated results For the period ended 30 September 2007

	3 months	3 months	Cumulative	Cumulative
	quarter ended	quarter ended	9 months ended	9 months ended
	30.09.07 RM'000	30.09.06 RM'000	30.09.07 RM'000	30.09.06 RM'000
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Revenue	1,750,404	750,084	3,876,143	2,047,684
Cost of sales	(1,008,225)	(508,094)	(2,408,166)	(1,412,599)
Gross profit	742,179	241,990	1,467,977	635,085
Other Operating Income				
Items relating to investments	-	16,693	85,553	87,439
Others	74,632	18,127	117,373	31,043
Distribution costs	(701)	(600)	(1,892)	(1,564)
Administrative expenses	(218,650)	(77,097)	(436,892)	(217,234)
Operating expenses	(10,711)	(6,230)	(29,122)	(27,077)
Finance cost	(332,825)	(54,702)	(615,473)	(147,831)
Share of results of associated companies and				
jointly controlled entities	4,705	35,346	80,351	97,217
Profit before taxation	258,629	173,527	667,875	457,078
Taxation	(54,386)	(13,784)	(96,496)	(57,008)
Net profit for the period	204,243	159,743	571,379	400,070
Attributable to:				
Equity shareholders	110,390	128,855	364,249	308,606
Minority interest	93,853	30,888	207,130	91,464
	204,243	159,743	571,379	400,070
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Basic earnings per ordinary	7.05	0.46	02.00	00 05
share (sen)	7.25	8.46	23.92	20.27
Diluted earnings per				
ordinary share (sen)	7.25	8.46	23.92	20.27

## Condensed Consolidated Balance Sheet As at 30 September 2007

	As at	As at
	30.09.07	31.12.06
	RM'000	RM'000
	(Unaudited)	(Audited)
Property, plant and equipment	15,491,914	4,651,866
Investment property	32,553	32,953
Prepaid lease payments	676,734	577,362
Investment in associated companies	1,077,182	1,458,529
Investment in jointly controlled entities	142,966	146,337
Deferred tax assets	7,259	6,603
Intangible assets	8,308,203	1,723,248
	25,736,811	8,596,898
Current assets		
Inventories	417,235	33,322
Trade and other receivables	2,062,984	599,713
Amount due from holding company	15,780	15,780
Marketable securities	61,206	85,276
Deposits, bank and cash balances	3,389,154	666,415
	5,946,359	1,400,506
Current liabilities	·	
Trade and other payables	1,609,223	657,501
Borrowings	1,250,382	567,645
Taxation	4,423	6,195
	2,864,028	1,231,341
Net current assets	3,082,331	169,165
	28,819,142	8,766,063
Financed by:		
Capital and reserves		
Share capital	152,253	152,253
Reserves	5,197,696	3,993,430
	5,349,949	4,145,683
Minority interests	1,949,223	444,730
Total equity	7,299,172	4,590,413
No. 2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		
Non current liabilities	114 051	04.046
Redeemable Preference Shares	114,051	94,046
Redeemable convertible subordinated loans	150 255	150 255
	158,355	158,355
Borrowings	18,183,764	3,376,994
Landlease received in advance	202,644	178,483
Provision for retirement benefits	40,492	15,128
Deferred income	48,025	48,666
Deferred tax liabilities	2,772,639	303,978
	20 010 142	0 766 062
	28,819,142	8,766,063
Net assets per share attributable		
to ordinary equity holders of parent (sen)	351	272
to ordinary equity norders or parent (sen)	331	212

The Condensed Unaudited Consolidated Balance Sheet should be read in conjunction with the Audited Financial Statements for the financial year ended 31 December 2006.

#### Condensed Unaudited Consolidated Statement of Changes in Equity For the period ended 30 September 2007

		Attributable to equity holders of the parent  Non-distributable  Distributable							ibutable		Minority interest	Total
	Share Capital RM'000	Share Premium RM'000	Foreign Exchange Reserve RM'000	Revaluation Reserve RM'000	Capital** Reserves RM'000	Capital* Reserves RM'000	Retained Earnings RM'000	Total RM'000	RM'000	RM'000		
At 1 January 2007	152,253	2,039,770	(55,765)	28,120	216,463	350,107	1,414,735	4,145,683	444,730	4,590,413		
Acquisition of subsidiary	-	-	-	852,731	-	-	-	852,731	1,367,905	2,220,636		
Share of associates' reserves@	-	-	-	-	91,734	-	-	91,734	-	91,734		
Currency translation differences	-	-	(307)	-	-	=	-	(307)	=	(307)		
Net income recognised directly in equity	=	=	(307)	852,731	91,734	=	=	944,158	1,367,905	2,312,063		
Net profit for the period	-	-	-	-	-	-	364,249	364,249	207,130	571,379		
Dividend	-	-	-	-	-	-	(104,141)	(104,141)	(77,108)	(181,249)		
Decrease in equity interest in existing subsidiary	=	-	=	-	=	-	-	-	6,566	6,566		
At 30 September 2007	152,253	2,039,770	(56,072)	880,851	308,197	350,107	1,674,843	5,349,949	1,949,223	7,299,172		
At 1 January 2006	152,253	2,039,770	(55,809)	28,120	211,963	350,107	1,025,356	3,751,760	283,269	4,035,029		
Acquisition of a subsidiary	-	-	-	-	-	-	69,629	69,629	468,261	537,890		
Currency translation differences	=	-	77	=	=	-	=	77	=	77		
Net income recognised directly in equity	=	=	77	=	=	=	69,629	69,706	468,261	537,967		
Net profit for the period	-	-	-	-	-	-	308,606	308,606	91,464	400,070		
Increase in equity interest in existing subsidiary	-	-	-	-	-	-	-	-	(467,448)	(467,448)		
Reclassification of retained earnings as a results of a bonus issue					,		,					
of a subsidiary	=	=	=	=	4,500	=	(4,500)	=	=	=		
Dividend	-	_	_	-	-	_	(65,774)	(65,774)	(18,436)	(84,210)		
At 30 September 2006	152,253	2,039,770	(55,732)	28,120	216,463	350,107	1,333,317	4,064,298	357,110	4,421,408		

<sup>\* -</sup> The distributable capital reserves represent mainly the net gain from disposals of investments.

\*\* - The non-distributable capital reserves mainly consist of share premium of another company that merged with the Group in 1976.

<sup>@ -</sup> The movement of reserves relates to group's shares in the changes in fair value of an available-for-sale investment held in an associated company.

### Condensed Unaudited Consolidated Cash Flow Statement For the period ended 30 September 2007

	9 months ended 30.09.07 RM'000 (Unaudited)	9 months ended 30.09.06 RM'000 (Unaudited)
Cash flows from operating activities		
Profit before taxation	667,875	457,078
Adjustments for:		
Non-cash items	360,202	75,411
Interest expense	615,473	147,831
Interest income	(101,709)	(9,096)
Dividend income	(2,277)	(2,054)
Share of results in associates and jointly controlled entities	(80,351)	(97,216)
Operating profit before working capital changes Changes in working capital:	1,459,213	571,954
Net change in current assets	(275,348)	(68,329)
Net change in current liabilities	372,916	78,219
ned diange in duriant rindricted	3,2,310	
Cash generated from operations	1,556,781	581,844
Tax paid	(116,781)	(32,499)
Net cash generated from operating activities	1,440,000	549,345
Cash flows from investing activities	(5 116 004)	(500 550)
Net cash outflow from acquisition of subsidiary	(5,116,894)	(590,552)
Purchase of property, plant and equipment	(402,028)	(468,436)
Subscription of preference shares in joint venture company	=	(45,000)
Subscription of preference shares in associate company	- 002	(3,000)
Proceeds from sale of property, plant and equipment	903	12,015
Proceeds from sale of associates	1,813	106,875
Redeemption of preference shares in a subsidiary	3,000	= =
Proceeds from sale of quoted investment	110,004	
Interest received	101,709	9,096
Dividend received Research and development expenses paid	48,766 (539)	59,158 (968)
Research and development expenses pard	(539)	(900)
Net cash used in investing activities	(5,253,266)	(920,812)
Cash flows from financing activities		
Drawdown of term loans	7,768,515	1,316,621
Repayment of term loans	(2,433,849)	(528,183)
Cash inflow on the issuance of shares by subsidiaries	1,977,526	-
Proceeds from issuance of preference shares by a subsidiary	20,005	-
Dividend paid	(104,141)	(65,774)
Dividend paid to minority shareholder	(77,108)	(18,436)
Interest paid	(615,473)	(147,831)
Net cash generated from financing activities	6,535,475	556,397
Net increase in cash and cash equivalents	2,722,209	184,930
Effects of changes in exchange rate  Cash & Cash Equivalents at beginning of financial year	(307) 651,080	77 446,281
Cash and cash equivalents at end of financial year	3,372,982	631,288
Cash and cash equivalents comprise:		
Deposits and bank balances	3,389,154	740,650
Designated accounts	(12,444)	(104,507)
Pledge deposits	(22)	(22)
Bank overdrafts	(3,706)	(4,833)
	3,372,982	631,288

#### Notes to the interim financial statements

#### 1. Basis of preparation

The interim financial statements are unaudited and have been prepared in accordance with FRS 134: Interim Financial Reporting and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad.

The interim financial statements should be read in conjunction with the audited financial statements of the Group for the financial year ended 31 December 2006. These explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the financial year ended 31 December 2006.

#### 2. Changes in Accounting Policies

The significant accounting policies and method of computation adopted by the Group are consistent with those adopted in the financial statements for the financial year ended 31 December 2006 except for the adoption of the following new/revised Financial Reporting Standards ("FRS") effective for the financial period beginning 1 October 2006.

FRS 117 Leases

FRS 124 Related Party Disclosures

The significant effects of the changes in accounting policies resulting from the adoption of new/revised FRS are discussed below:

#### FRS 117 Leases

The adoption of the revised FRS 117 has resulted in a retrospective application of the change to the accounting policy relating to the classification of leasehold land. The up-front payment made for the leasehold land represents prepaid lease payments and are amortised on a straight-line basis over the lease term. Prior to 1 January 2007, leasehold land was classified as property, plant and equipment and land held for development. Property, plant and equipment were stated at cost less accumulated depreciation and impairment losses, whereas, the land held for development was stated at cost less accumulated impairment losses.

Upon adoption of the revised FRS 117 at 1 January 2007, the carrying amount of leasehold land is retained as the surrogate carrying amount of prepaid lease payments as allowed by the transitional provisions of FRS 117. The reclassification of leasehold land as prepaid lease payments has been accounted for retrospectively and the prior year comparative has been reclassified accordingly.

#### 3. Audit qualification

The report of the auditors on the Group's financial statements for the year ended 31 December 2006 was not subject to any qualification.

#### 4. Seasonal or cyclical factors

The Group's operations have not been affected by seasonal or cyclical factors.

#### 5. Unusual items

There were no unusual items affecting assets, liabilities, equity, net income or cash flows during the current quarter because of their nature, size or incidence.

#### 6. Changes in estimates

There was no material changes in financial estimates reported in prior interim periods that could materially affect the current interim period's financial statements.

#### 7. Debt and equity securities

There were no issuances, cancellations, repurchases, resale and repayment of debt and equity securities during the quarter ended 30 September 2007.

#### 8. Dividend paid

In respect of the financial year ended 31 December 2006 as reported in the Director's report during that period, a final gross dividend of 9.0 sen per share, comprising 8.0 sen per share, less 27% income tax and 1.0 sen per share, tax exempt on 1,522,529,276 ordinary shares amounting to RM104.141 million, was paid on 11 June 2007.

#### 9. Segment Reporting

The Group's segmental report for the financial period ended 30 September 2007 is as follows:

	Transport & Logistics RM'000	Energy & Utilities RM'000	Engineering & Construction RM'000	Others RM'000	Total RM'000
Revenue Total Inter-segment	895,833	2,791,716	186,210 (20,837)	23,221	3,896,980 (20,837)
External	895,833	2,791,716	165,373	23,221	3,876,143
Results Segment Profit/(loss) Items relating to investments Interest income Finance cost Share of results of associated companies and jointly controlled	315,478	720,222	9,533	(29,498)	1,015,735 85,553 101,709 (615,473)
entities Profit before taxation Taxation	-	40,550	40,017	(216)	80,351 667,875 (96,496)
Profit after taxation					571,379

The Group's segmental report for the financial period ended 30 September 2006 is as follows:

Transport  & Logistics RM'000	Energy & Utilities RM'000	Engineering & Construction RM'000	Others RM'000	Total RM'000
700,113	1,094,408	259,926 (30,938)	24,211 (36)	2,078,658 (30,974)
700,113	1,094,408	228,988	24,175	2,047,684
261,272	158,347	24,849	(33,311)	411,157 87,439 9,096 (147,831)
-	69,212	19,736	8,269	97,217 457,078 (57,008)
	& Logistics RM'000 700,113	Education Logistics RM'000 Utilities RM'000	& Logistics RM'000         Utilities RM'000         Construction RM'000           700,113         1,094,408         259,926 (30,938)           700,113         1,094,408         228,988           700,113         1,094,408         228,988           261,272         158,347         24,849	Examination         Examination         Utilities         Construction RM'000         Others RM'000           700,113         1,094,408         259,926         24,211           -         -         (30,938)         (36)           700,113         1,094,408         228,988         24,175           261,272         158,347         24,849         (33,311)

#### 10. Property, plant and equipment

Certain group properties were revalued in the past. This revaluation was brought forward without any subsequent revaluation as allowed for under FRS 116.

#### 11. Events subsequent to the balance sheet date

There were no material events subsequent to the end of the current quarter.

#### 12. Changes in composition of the Group

During the current quarter, a 63.0% subsidiary, Recycle Energy Sdn Bhd ("RESB"), issued an additional 7,000,000 new ordinary shares of RM1.00 each to the other shareholder of RESB, Core Competencies Sdn Bhd which was fully subscribed in cash. Following the issuance, the Groups' effective interest in RESB is diluted to 51.0%.

The provisional fair value of net assets deemed disposed:

As at date of
deemed
disposal
RM'000
7,000
(4,668)
2,332
(1,525)
(807)
_
T 000
7,000

#### 13. Changes in contingent liabilities or contingent assets

There were no changes in contingent liabilities or contingent assets since the last annual balance sheet date as at 31 December 2006 as disclosed in the financial statements of the Group for the financial year ended 31 December 2006, except for the following:

a) Bank guarantees issued to third parties:

	30.09.07 RM million	31.12.06 RM million
Company Subsidiaries	3.7	50.0
	438.0	95.8

Bank guarantees issued to customers and utilities suppliers were mainly performance bonds, security deposits and payment guarantees.

The increase in bank guarantees for the current period is principally attributable to guarantees issued by the newly acquired subsidiary, Malakoff Corporation, mainly for its overseas ventures.

b) The power purchase agreement ("PPA") between Segari Energy Ventures Sdn Bhd ("SEV") and Tenaga Nasional Berhad ("TNB") contains procedures for determining inaccuracies of the metering devices used for billing purposes. These devices are owned, operated, maintained and controlled solely by TNB. There have been some inaccuracies with the metering devices, which SEV has brought to the attention of TNB, as SEV alleged that these inaccuracies have caused underpayments by TNB. Based on tests carried out by TNB, it has sought to claim that the inaccuracies have resulted in alleged overpayments to SEV of RM87.5 million.

SEV and TNB are attempting to resolve the dispute pursuant to the dispute resolution mechanism as provided for under the PPA.

#### 14. Capital commitments

Capital commitments for the Group not provided for in the financial statements are as follows:

	30.09.07
	RM million
Property, plant and equipment:	
Authorised but not contracted for	267.2
Contracted but not provided for in the	
financial statements	275.2
	542.4

## Additional information required by the Bursa Securities Listing Requirements

#### 15. Review of performance

The Group's profit before tax for the quarter ended 30 September 2007 was higher by RM85.1 million compared to the corresponding quarter ended 30 September 2006. The Group's profit before tax for the period of nine months ended 30 September 2007 was higher by RM210.8 million compared to the corresponding period ended 30 September 2006. The Group's improvement in performance was mainly due to:-

- a) Higher contribution from the energy and utilities division arising from the consolidation of Malakoff Corporation Berhad as a subsidiary as of 1 May 2007.
- b) Higher contribution from the transport and logistics division arising from the consolidation of Johor Port Berhad's ("JPB") nine months' results as compared to the consolidation of only six months' results in the corresponding period (acquisition of JPB was completed on 1 April 2006); and
- c) Capital gains from the disposal of investment in quoted shares.

#### 16. Variation of results against preceding quarter

The Group recorded a profit before tax of RM258.6 million for the current quarter compared to RM271.6 million in the preceding quarter. The decrease of RM13.0 million was mainly due to recognition of gain on disposal of Sime Darby Berhad shares in the preceding quarter.

#### 17. Current prospects

The Board expects the Group's financial results for the current financial year ending 31 December 2007 to be better than those achieved in the last financial year ended 31 December 2006.

#### 18. Profit forecast or profit guarantee

The Group did not issue any profit forecast or profit guarantee during the reporting period.

#### 19. Tax expense

	3 months quarter ended 30.09.07	3 months quarter ended 30.09.06	Cumulative 9 months ended 30.09.07 RM'000	Cumulative 9 months ended 30.09.06 RM'000
Current tax expense - current - prior year	(31,388)	(3,618) 1,056	(63,588) (399)	(41,268) 1,321
Deferred tax expense - current - prior year	(22,986) - (54,386)	(11,222) - (13,784)	(46,236) 13,727 (96,496)	(17,061) - (57,008)

The Group's effective tax rate for the current financial period is lower than the statutory income tax rate in Malaysia mainly due to the utilisation of investment tax allowances and capital allowances in certain subsidiaries of the Group, and capital gains from the disposal of quoted shares not subject to tax.

#### 20. Unquoted investments and landed properties

There were no sales of unquoted investments and landed properties during the current quarter.

#### 21. Quoted investments

- a) There were no purchases or disposals of quoted securities during the current quarter.
- b) Investments in quoted shares as at 30 September 2007:

	At Cost RM'000	At Book Value RM'000	At Market Value RM'000
Quoted in Malaysia	61,599	61,206	306,836
Quoted outside Malaysia	13,172		4,491
Total quoted investments	74,771	61,206	311,327

#### 22. Status of corporate proposals announced

(a) Proposed disposal by MMC Engineering Group Berhad of its 75.8% stake in MMC Metal Industries Sdn Bhd ("Proposed Disposal")

On 21 November 2007, MMC Engineering Group Berhad, a subsidiary of MMC, had entered into a conditional Share Sale Agreement with Contrarian Holdings Sdn Bhd to dispose its entire interest in MMC Metal Industries Sdn Bhd ("MMC Metal") comprising 7,369,025 ordinary shares of RM1.00 each, representing a 75.8 % stake in MMC Metal, for a cash consideration of RM5.5 million.

For further details on the Proposed Disposal, please refer to the announcement dated 21 November 2007.

(b) Expansion of the existing Shuaibah III Project comprising an additional 150,000 M3/Day Desalination Facility at Shuaibah in the Kingdom of Saudi Arabia

MCB had, through Shuaibah Expansion Project Company ("SEPC"), a joint stock company incorporated in the Kingdom of Saudi Arabia ("KSA"), on 15 July 2007 signed the Water Purchase Agreement, Shareholders' agreement, Engineering, procurement and construction contract, and Operation and maintenance agreement.

The Project entails building a Sea-Water Reverse Osmosis plant with a capacity of 150,000 m3/day water of a similar quality as Shuaibah Phase 3. The RO Plant is proposed to be sited adjacent to the Shuaibah Phase 3. SAMAWEC shall deliver the additional 150,000 m3/day with the proposed commercial operations date on 28 February 2009.

The total project cost is USD232 million (RM812 million). MCB has a 12% effective equity interest in the Project and its total equity commitment is approximately USD6 million (RM21 million).

(c) Acquisition of a 51% equity interest in Central Electricity Generating Company ("CEGCO") in Jordan

On 20 September 2007, Malakoff Corporation Berhad, a 51.0% subsidiary of MMC, through its wholly-owned subsidiary, Malakoff Jordan Generation Limited ("Malakoff Generation"), had entered into a Share Acquisition Agreement with the following parties:-

- a) The Government of the Hashemite Kingdom of Jordan
  ("Goj");
- b) Enara Energy Investments ("Enara");
- c) Jordan Dubai Energy;
- d) Consolidated Contractors Group S.A.L.

for the sale and purchase of a 51% equity interest in CEGGO by Enara, a special purpose vehicle incorporated in Jordan, from the Goj. Enara's direct interest in CEGCO and Malakoff Generation's indirect interest in CEGCO are 51% and 12.75% respectively upon completion.

#### 23. Borrowings

	30.09.07	31.12.06
	RM′000	RM'000
Current		
- secured	1,160,753	491,822
- unsecured	89,629	75,823
	<u>1,250,382</u>	<u>567,645</u>
Non-current		
-Long-term loans - secured	3,222,051	3,205,693
-BBA Islamic Debt Securities - secured	1,021,182	171,301
- Medium Term Notes - secured	5,143,213	_
-Sukuk Ijarah Bonds - secured	809,877	_
-Al Istina Bonds - secured	521,199	_
- Al Istina Medium Term Notes - secured	5,570,000	_
- Subordinated loans - unsecured	6,816	_
-Junior Sukuk - unsecured	1,700,000	_
- Redeemable Unsecured		
Loan Stock - unsecured	189,426	
	18,183,764	3,376,994
-Redeemable convertible		
subordinated loans - unsecured	158,355	158,355
- Redeemable preference share	94,046	94,046

The increase in borrowing is mainly due to the consolidation of Malakoff Corporation's borrowings amounted to RM15.6 million, which is non recourse to the holding company.

#### 24. Off-Balance Sheet financial instruments

The position of forward foreign exchange contracts of Tepat Teknik Sdn Bhd (a 70% owned subsidiary of MMC Engineering Group Berhad) as at 20 November 2007, is as follows:

	Contracted	RM'000	
	amount '000	equivalent	
USD	1,793	6,124	

The related accounting policies for the off-balance sheet financial instruments are as disclosed in the financial statements for the financial year ended 31 December 2006.

#### 25. Changes in material litigation

There were no substantial changes in material litigation, including the status of pending material litigation in respect of the Company and its subsidiaries since the last audited balance sheet date as at 31 December 2006.

#### 26. Dividend Payable

No dividends have been recommended by the Directors for the financial period ended 30 September 2007. No dividends were declared by the Directors for the corresponding financial period ended 30 September 2006.

#### 27. Earnings per ordinary share

Basic/Diluted Earnings Per Ordinary Share

	3 months	3 months	Cumulative	Cumulative	
	quarter	quarter	9 months	9 months	
	ended	ended	ended	ended	
	30.09.07	30.09.06	30.09.07	30.09.06	
Profit for the year					
attributable to shareholders					
of the Company	110,390	128,855	364,249	308,606	
Weighted average number					
of ordinary shares					
in issue ('000)	1,522,529	1,522,529	1,522,529	1,522,529	
Basic/diluted earnings					
per ordinary share (s	sen) 7.25	8.46	23.92	20.27	

The Redeemable Convertible Subordinated Loans issued by a subsidiary company as disclosed in Note 23 do not have any dilutive effect on the Group's earnings per share.

#### 28. Authorisation for issue

The interim financial statements were authorised for issue by the Board of Directors in accordance with a resolution by the Directors as of 30 November 2007.

By Order of the Board
Azlan Shahrim (L.S. No.0009026)
Secretary
Kuala Lumpur
30 November 2007